





# St Andrew’s Hospital

Where life is taken care of

St Andrew’s Hospital is a 201-bed private surgical hospital overlooking Adelaide’s south eastern parklands. It houses nine state-of-the-art operating theatre suites, an 18-bed Critical Care Unit, an up-to-date Emergency Department plus two procedure rooms, an Angiography Suite, a Day Patient Suite and arguably South Australia’s most comprehensive private cancer-care facility.

The team at St Andrew’s has received numerous National Quality and Clinical Excellence Awards, highlighting our belief that we have some of the best people in South Australia working here.

## Mission

Medical and Surgical Excellence

## Vision

St Andrew’s will be known as the best private hospital in Australia with a culture where relationships matter

We will achieve this by creating an environment that promotes:

- Quality health care supported by exemplary customer service
- Best-practice patient care and support
- Partnerships with patients, carers, consumers that facilitates a service responsive to their needs
- A positive culture based on teamwork that allows us to attract and retain the best staff
- Sound business and financial practices to maintain a stable base for future growth
- A strong affiliation with the Uniting Church and its agencies
- Innovation and creativity in all of our pursuits
- The use of up-to-date facilities and equipment

## Values

We care, we create, we deliver

## Highlights

- Opening of St Andrew’s Medical Centre
- Commissioning and implementation of the da Vinci Surgical Robot
- Reappointment of Adelaide Intensive Care Services (AICS) as our ICU medical providers
- Development of a new Strategic Plan (2014 – 2017)
- Establishment of the St Andrew’s Medical Education and Research Fund
- Expansion of the University of Adelaide Medical Student Training Program
- Redevelopment of the Hospital Café
- Expansion of our Clinical Service profile
- Engagement with our community
- Outstanding patient feedback
- Providing excellent patient outcomes.



# Chairman's Report



This was another very busy and successful year for St Andrew's which saw continuing growth in the number of procedures and separations and a further increase in the breadth and complexity of the Hospital's medical and surgical activities.

The two long-term projects mentioned in last year's Annual Report – the St Andrew's Medical Centre and the commencement of robotic surgery – came to fruition in the second half of 2013 and, due to careful implementation planning, have been integrated seamlessly into the Hospital's activities with very few issues.

The new Medical Centre provides state-of-the-art facilities for our cancer patients, while the da Vinci surgical robot places St Andrew's at the forefront of surgical technology in South Australia. Robotic surgery at the Hospital is undertaken under the auspices of an agreement with the Department for Health and Ageing to share the use of the machine for public patients and it is working successfully. It bodes very well for the future of health care in South Australia that the private and public sectors can cooperate in this way for mutual benefit.

The St Andrew's team continues to actively investigate further initiatives to improve and

expand our range of services, to ensure that the Hospital retains its role as the leading private surgical hospital in South Australia.

Keeping pace with the strong growth in demand for our services will require a significant upgrade and expansion of our building infrastructure in the near future, and a range of options are being considered. It is comforting that our strong financial performance and sound balance sheet will allow us to undertake these developments with confidence.

I wish to thank all of our team who have worked very hard and shown great commitment over what has been another outstanding year for the Hospital.

*Ken Williams*  
**Chairman**

# Chief Executive Officer's Report

It is my absolute pleasure to present the St Andrew's Hospital Annual Report for 2013/14. We have had another outstanding year and achieved a great deal to further strengthen our position as a major health care provider to the South Australian community.

It is particularly pleasing to see our visions come to reality and no more so than with the opening of the St Andrew's Medical Centre. This purpose-built facility provides a beautifully equipped Chemotherapy Suite supported by an on-site Pharmacy (HPS Pharmacy) and Laboratory (Clinpath) and is home to a number of our key medical specialists.

The combination of high-quality services and people in a modern new environment ensures that patient care at the new Centre is excellent.

Another of our key achievements was the purchase and commissioning of a da Vinci surgical robot. Indeed we are the only hospital in South Australia to provide this leading-edge surgical technology. As noted by the Chairman, we also provide the service to public patients through our ground breaking three-year partnership with the Royal Adelaide Hospital. To date, more than 400 patients, including 120 public patients, have had da Vinci procedures.

Our commitment to our patients is our number one priority and we have continued to search for ways to improve and enhance their stay in hospital and beyond. Our new Consumer Reference Group will assist in our endeavours and I look forward to working with it to identify ways of providing even better care inside and outside the hospital.

Our new strategic plan, which will be published in the new financial year, is challenging but very exciting and I know will be executed with the same high level of commitment and success as our last. Once again we sought formal input from staff and our Board in formulating the plan, including holding two planning days in March.

Our six key strategic goals are:

- To provide an outstanding patient-centred care experience
- To be the best at the clinical services we provide
- To provide first-class facilities and the technology to enhance service delivery
- To provide excellence in training, education and workforce development
- To ensure St Andrew's is well known and recognised within the wider community and amongst our peers
- To achieve financial, environmental and social sustainability.

We at St Andrew's are a formidable part of our state's health system. We are proud of what we have achieved and excited about how we will continue to increase and enhance our contribution to the health of South Australia.

In closing I would like to thank and acknowledge the enormous contribution of all of our dedicated staff, medical specialists, volunteers and our Board of Governors.

*Stephen Walker*  
**Chief Executive Officer**



# Nursing Division

## Ensuring Quality Care

The 2013/14 financial year was particularly busy as we prepared for the Hospital's Australian Council on Healthcare Standards (ACHS) periodic review in November 2014. Working groups were established to address the 10 National Standards and ensure ongoing quality patient care. Gap analyses were undertaken in all areas and action plans developed.

Research shows diligent hand washing is the most effective way of avoiding preventable healthcare-associated infections among patients. Our infection control nurses have a rigorous hand hygiene program that is consistent with the national hand hygiene initiative. Audits continue to show the compliance of staff and doctors is well above the national average.

## New Chemotherapy Suite

The opening of the South Terrace Chemotherapy Suite took place seamlessly on 8 October 2013. The original team from East Terrace worked extremely hard to ensure that when the doors opened on the Monday morning, everything was in place to provide the high level of service expected by our patients and the Medical Officers who use the facilities.

Feedback about the new facilities has been very positive, with many people commenting on the amount of natural light. Our aim is to provide even better patient-centric care, with patient relationships, promotion of wellness and independence as priorities.

Our Chemotherapy team is delivering increasingly complex treatments and there is a strong focus on continuous improvement to ensure we always meet best-practice standards. We have visited a number of similar centres interstate and developed standardised protocols to strengthen relationships with our cancer specialists and patients.

## Continuing Education

Our commitment to ongoing learning and professional development continues. During the year we were excited to be able to introduce a new Moodle application of online learning, with the Staff Development team working diligently to develop and load questionnaires and workbooks onto the system.

Known as ELSA (Electronic Learning St Andrew's), the application is accessible from within the Hospital and externally, and its potential is enormous. It will enable individual employees across all areas to access education and complete their mandatory employment requirements, while offering managers better ways to provide education to their staff, assess the response and plan further support.

A number of nurses are undertaking tertiary studies to Masters, Graduate Diploma or Graduate Certificate level in areas such as Intensive Care, Emergency Nursing, Clinical Practice and Business Studies. We congratulate Ms Linda Jarratt, our Infection Control Coordinator, on completion of a Master of Public Health during the year.

Four other staff members were able to begin or continue a new academic journey after receiving scholarships from the St Andrew's Foundation, and we thank the Foundation for its continuing support.

During the year two senior staff members had articles published in The Infection Control Journal and the ANZ Journal of Surgery.

Two new Clinical Manager appointments were made. Sarah Schulze, who has extensive experience as a Clinical Manager, began in August 2013 and Edel Silke, after working extensively in Cardiothoracic and General Intensive Care both in Australia and overseas, joined us in the new financial year.

In August 2014, our long serving and dedicated Director of Nursing, Lorri Bruun resigned from St Andrew's Hospital after 18 years of service (12 as Director of Nursing). Lorri's passion and 'can do' approach will be sadly missed and all of us at St Andrew's wish her the very best for the future.





# Quality and Risk Management

## Consumer Reference Group

A priority in 2013/14 was working towards achieving accreditation against the National Safety and Quality Health Service (NSQHS) Standards.

One of the Standards – Partnering with Consumers – requires health services to be responsive to the input and needs of patients and carers and to build active partnerships with consumers.

To that end, we established the St Andrew’s Consumer Reference Group (CRG) in January 2014 to provide input in relation to the provision of services and care at St Andrew’s Hospital and Medical Centre and provide the consumer perspective on any issues.

The CRG members have been involved in reviewing and providing feedback on a range of services and care, including strategic planning, Hospital signage, patient information brochures, patient satisfaction and our performance indicators.

## Measuring Performance

We also took steps to better measure the Hospital’s performance by partnering with Metrixcare, which provides a platform for healthcare performance analytics using data integration.

Our suite of clinical (relating to patient care) and non-clinical (relating to the organisation) performance measurement indicators continues to grow, and it was considered prudent to invest in infrastructure that would allow us to better manage and analyse the large amounts of data being collected.

The Hospital’s Medical Director and Risk Management and Quality committee worked closely with Metrixcare to develop an innovative data platform that leverages national hospital outcome data and national quality standards to generate risk-adjusted performance measures directly from the Hospital’s data sets.

We benchmark more than 40 of our performance measures against all general and private facilities that submit data to the Australian Council on Healthcare Standards (ACHS) Clinical Indicator program. The ACHS Performance and Outcomes Service (POS) coordinates the development, collection, collation, analysis and reporting of the ACHS Clinical Indicators. This national clinical data set facilitates benchmarking by participating healthcare organisations at a peer and national level. Our results continue to compare favourably against the other organisations submitting data.





# Finance and Administration

## Finance

Our Finance team works closely with all other areas of the Hospital to provide timely and accurate financial analysis to assist capital and operational decision-making.

The Patient Billing team began using the Eclipse online billing tool during the year. We partnered first with Bupa to implement the system and we will continue to develop Eclipse to service our other major health funds. The system passes data directly to Medicare, where claims are then distributed to health funds for assessment and payment. This is a more efficient and streamlined process that quickly identifies any errors.

With the increasing complexity of funding arrangements, our Claims Assessment team works closely with health funds and doctors' rooms to ensure all patients are well informed of their health insurance status and financial position prior to their arrival at the Hospital.

## Capital

St Andrew's continues to make significant capital investments to support our commitment to medical and surgical excellence. Capital expenditure exceeded \$6.1m in 2013/14, including our new state-of-the-art Chemotherapy Suite and consulting rooms at 321 South Terrace.

Other major purchases included:

- a da Vinci surgical robot and major upgrade to theatre 7 where it is housed
- an additional Image Intensifier
- upgraded patient information systems software
- chemotherapy chairs and intravenous therapy pumps
- Wi-Fi access for Medical Officers
- a Nerve Monitoring System (NIM)
- an additional electric operating table
- a theatre light and pendant
- a refit of equipment in the Central Sterile Supply Department (CSSD)

## Administration

The Patient Administration team, with its expanded Customer Liaison team, continued to provide excellent service to patients being admitted or discharged. All patients are contacted prior to admission to confirm details and payment requirements to ensure a smooth process on the day.

To support the introduction of our first Government contract (for da Vinci robotic surgery), our Medical Records team have worked closely with Royal Adelaide Hospital staff to ensure that all public patient information is managed properly within agreed timeframes.

## Supply

The Hospital's supply processes were reviewed, leading to more efficient ways to use our upgraded financial and inventory management system (Epicor). A number of online forms were developed to make the requisitioning of supplies and the creation of purchase orders faster and more efficient.





# Information Systems

Information Systems completed the upgrading of the Hospital's server infrastructure to new operating systems during the year, while still achieving a 99.9% success rate in scheduled availability of critical business applications.

All servers are now hosted as virtual systems, providing improved high availability and disaster recovery capability.

In addition, the Hospital's email server was upgraded to Exchange 2013 and the TrakCare application was updated to the latest release (T2014). Both projects were completed on time and on budget, with minimal impact on end users. The TrakCare update allowed St Andrew's to adopt the new Eclipse functionality and begin electronic billing to Medicare and Bupa.

The old Outpatient module of TrakCare was replaced with a highly functional Inpatient Bookings module specifically tailored for both administrative and clinical use. The transition was seamless, thanks to the work of a multidisciplinary project team.

Information Services have also begun refreshing desktop PCs to host Windows7 operating systems with Microsoft Office 2010 productivity software.

The Hospital's improved network was extended to our new Medical Centre on South Terrace during the year. This was achieved using high-speed fibre cable, and user response times are comparable with the locally hosted devices.



# Current Research & Ethics Projects

St Andrew's is committed to clinical research, and during the year the Research and Ethics Committee approved an additional three projects. Our current projects are:

- Collection of data for the Australian Orthopaedic Association National Joint Replacement Registry – Principal Investigator, Professor Stephen Graves
- The Effect of Head Size on Hip Dislocation and Wear Following Total Hip Replacement – Principal Investigator, Dr Oksana Holubowycz
- Sentinel Lymph node biopsy versus axillary clearance in operable breast cancer. The SNAC Trial (version 0.91 – 22 December 2000) – Principal Investigator, Mr Jim Kollias
- The South Australian Audit for the Clinical Management of Advanced Colorectal Cancer – Principal Investigator – Professor Robert Padbury
- Bi-National Colorectal Cancer Audit – Principal Investigator, Mr Andrew Hunter
- Prospective evaluation of a model to predict outcomes following Endovascular Aortic Aneurysm Repair (EVAR) – Principal Investigator, Mr Rob Fitridge
- Endurant Stent Graft Natural Selection Global Postmarket Registry (ENGAGE) – Principal Investigator, Mr Rob Fitridge
- A guide to implant selection for fifth metatarsal fracture fixation – Principal Investigator, Mr Peter Stavrou
- A randomized, double blind placebo controlled study assessing the effect of recombinant human growth hormone (r-hGH) on live birth rates in women who are poor responders undergoing an IVF/ICSI cycle – Principal Investigator, Dr Louise Hull
- Magnetic Resonance Imaging (MRI) vs Computed Tomography (CT) for radiological assessment of fusion following anterior lumbar interbody fusion (ALIF) – Principal Investigator, Mr Michael Selby

- Spine Tango Registry for Spinal Surgery – Principal Investigator, Mr David Hall
- Comparison of pre-and perioperative immuno-nutrition to standard formula in patients undergoing surgical resection of oesophageal cancer – Principal Investigators, Professor Peter Devitt, Mr Philip Game and Dr Sarah Thompson
- The Use of EmbryoGen ® Culture Media in IVF/ICSI Cycles – Principal Investigator, Dr Louise Hull
- MRI Study: Accent MRI Pacemaker and Tendril MRI Lead IDE Study – Principal Investigator, Associate Professor Glenn Young
- The Breast Device Registry (BDR) – Principal Investigator, Professor Rod Cooter
- MRI Evaluation of PIP Breast Implants – Principal Investigator, Dr Michelle Reintals
- The SNAPSHOT Acute Coronary Syndrome (ACS) Registry – Principal Investigator, Dr Peter Sage
- The Influence of Seminal Growth Factors on the Pathogenesis of Endometriosis – Principal Investigator, Dr Louise Hull
- CREATE Corifollitropin Evaluation in Practice: A Multi-Center Prospective Observational Study – Principal Investigator, Dr Sally Reid
- Application to become an Authorised Prescriber for the Trabecular Metal Glenoid Augment (TMGA) – Principal Investigator, Dr Michael Sandow
- Reducing variation in clinical practice: A twin track approach to support improved performance – Principal Investigator, Professor Jonathan Karnon
- Development of new techniques for the assessment of human embryos (Microarray CGH of human embryos to determine karyotype – a pilot study) – Principal Investigator, Professor Robert Norman
- International, Non-randomized, First-In-Human Study of the EnligHTN Generation 2 System in Patients with Drug-Resistant Uncontrolled Hypertension – Principal Investigator, Professor Stephen Worthley

- International long-term follow-up study of patients implanted with a Portico valve – Principal Investigator, Professor Stephen Worthley
- The South Australian Prostate Cancer Clinical Outcomes Collaborative (SA-PCCOC): In pursuit of a state-wide population based cancer registry – Principal Investigator, Mr Michael O'Callaghan
- The Australian Prostate Cancer BioResource – Principal Investigator, Ms Pamela Saunders
- BlastGen for couples with implantation problems or previous miscarriage– Principal Investigator, Dr Louise Hull





## Engineering and Support Services

Engineering and Support Services provide maintenance and breakdown services to the Hospital and six related off-site facilities, as well as co-ordinating major projects and the specialist Dietary, Biomedical, Cleaning and Security services.

### Capital Works

In addition to routine maintenance and repairs, a number of significant projects were completed during the year, including:

- refurbishing Theatre 7 to support the new da Vinci robotic surgical system
- installing digital LCD flat screen TVs in all wards
- relocating Senior Executive Suite offices to allow for the construction of a large Embryology Laboratory for Fertility SA and associated clinical rooms.

### Dietary Services

Dietary Services provide approximately 290,000 meals per year, as well as catering for many Hospital-related functions. St Andrew's has maintained HACCP Accreditation each year since first meeting the standard in March 2006.

All meals are cooked fresh and designed by dietitians to support patients' specific needs, including modified textures and special dietary foods such as gluten free, lactose free, low potassium, low fibre and high protein.

### Biomedical Engineering Services

Biomedical Engineering Services provide technical support to the Hospital's theatres and during the year expanded their service provision to include clients outside St Andrew's. During the year they completed 2,708 preventative maintenance tasks, 976 corrective maintenance tasks and 42 external projects.

### Cleaning Services

During the year arrangements were finalised for ISS Health Services Pty Ltd to provide the Hospital's contract cleaning services from 27 July 2014. These services include making beds in all wards and specialised services for Theatre.



# Medical Education

St Andrew’s provided clinical placements for 26 final year medical students from the University of Adelaide in 2014, providing clinical rotations in Urology, Cardiology, Breast, Endocrine and Surgical Oncology.

This was the fifth year of our partnership with the University, and the comprehensive placement opportunities we offer are well regarded and highly sought after. The following are just two of the positive comments from students.

*“Supportive staff and consultants who are happy to teach. I appreciated the support provided by the staff at St Andrew’s and felt welcomed here from the beginning. It was also good to scrub in with consultants who include me as part of their team. This really helped with actively learning during my theatre time.”*

*“I loved this rotation. I really appreciated that you helped guide us and maximise our learning experience.”*

During their Breast, Endocrine and Surgical Oncology rotation, students experienced 15 sessions in the theatre environment, interacted with consultants in Adelaide Radiology and the St Andrew’s Chemotherapy suite, and had the chance to work with a Breast Care Nurse. Time spent with the Hospital Chaplain focused on skills relating to grief counselling and communicating difficult information.

Students in the Urology stream participated in a large number of theatre sessions, worked with Urology consultants and were able to be present during patient consultations. Time was spent with a pathology provider, and consultants helped students understand the specimen identification on patient treatment and outcomes.

Cardiology students had placements in the Angiography suite, were involved in a diverse range of procedures and were able to witness open-heart surgery. Student presentations at the end of their rotations were considered to be at Registrar level.

We are indebted to more than 1,000 patients who gave formal consent for students to be involved with their consultations and treatment. Without their openness and support we would not have been able to provide a learning program of such high calibre.

We also thank the staff of Adelaide Radiotherapy Centre, Adelaide Pathology Partners and the medical specialists listed below for sharing their time and knowledge.

- Dr Vino Aiyappan
- Mr James Aspinall
- Dr Tim Baillie
- Mr Michael Berce
- Dr Melissa Bochner
- Mr John Bolt
- Mr Jim Burnett
- Dr Michael Brown
- Dr Daniel Cehic
- Dr Ray Cheng
- Dr William Cobain
- Dr Peter Devonish
- Dr James Dickson
- Dr Patrick Disney
- Dr Brendan Dougherty
- Prof Rob Fitridge
- Mr Darren Foreman
- Dr Beverley Fosh
- Dr Peter Franklyn
- Prof Robert Fraser
- Mr Andrew Fuller
- Prof Grantley Gill
- Mr Clive Hoffman
- Mr Andrew Hunter
- Dr John Jaccarini
- Dr Tom Jaensch
- Mr David King

- Dr Steve Kinnear
- Mr Jim Kollias
- Dr Quoc Lam
- Mr Michael Lawrence
- Mr Peter Malycha
- Dr William McLeay
- Dr Ian Metcalfe
- Dr Joe Montarello
- Dr Jamie Morton
- A/Prof Susan Neuhaus
- Dr Steve Petito
- Dr Peter Sage
- Dr John Sangster
- Dr Maria Santos
- Dr Bob Singh
- Dr Govindarajan Srinivasan
- Dr Peter Steele
- Mr Rob Stuklis
- Mr Peter Sutherland
- Mr Jim Sweeney
- Dr Michelle Thomas
- Mr Jim Trott
- Mr Paul Varley
- Mr David Walsh
- Mr David Walters
- Mr Richard Wells
- Mr Malcolm Wicks
- Mr Neil Williams
- Mr Roger Woods
- Mr Michael Worthington
- Mr Chris Worthley
- Prof Stephen Worthley
- Prof Glenn Young





# St Andrew’s Hospital Foundation

The Foundation had another successful year and I would like to sincerely thank all of the fantastic volunteers, donors and benefactors whose commitment made it possible for us to again provide great support to the Hospital.

This included:

- purchasing a portable ventilator for use by patients in ICU who need to access MRI or other diagnostic procedures
- contributing to the purchase and maintenance of the da Vinci robotic surgical system
- funding two large pieces of equipment in the Hospital’s kitchen and dining room
- supporting wards with urgent equipment needs

As many people would know, we also undertook a major refurbishment of our coffee shop, significantly increasing its capacity, adding new equipment and creating a striking modern appearance that complements the rest of the Hospital. We had to close the shop for a short period during construction, but I’m sure everyone will agree that the brief inconvenience was worth it.

Tony Malavazos was appointed coffee shop manager, bringing valuable hospitality knowledge to the position, but we lost many years of experience when long-serving Volunteer Co-ordinator Rita Greco retired. Rita provided great support to our volunteers and the coffee shop and we wish her all the best in her retirement.

Valerie Turnbull also joined us in a casual role assisting the work of the Foundation.

As always, we held a number of successful fund raising events during the year, including our annual St. Andrew’s Hospital Golf Classic at the Royal Adelaide Golf Club, two Friends Evenings and a wine dinner. I sincerely thank Michael Potts of Bleasdale Wines and Dr John Tomich of Tomich Wines for providing the wine for these events.

I am also delighted that the Foundation was able to continue to support the professional development of Hospital staff by providing four nursing scholarships to fund postgraduate studies. The recipients were Melissa McRoe, Alison Sarles, Meg Paech and Jess Maldock. I congratulate them on their commitment to improving their knowledge and skills, and transferring this to their work at St Andrew’s.

In conclusion, I thank my fellow Foundation Board members for their support and dedication as well as our Foundation Director Heather Allanson and our team of volunteers. All worked tirelessly throughout a very busy year.

*Chris Wright*  
**Foundation Chair**







## Donations

Every year hundreds of individuals, community groups and service providers give generously to support the work of the Foundation. Their support enhances the quality of care provided to our patients and their families. On behalf of our grateful patients and families we say a sincere thank you.

Our volunteers contributed to raising funds in the coffee shop, supporting the orientation of patients to rooms on admission and helping at events. They blend a wide range of capabilities and experience, with the common thread of our motto “not for ourselves”, and their generosity in providing their time to support our work is highly valued.

**We thank the following individuals and organisations for supporting the Foundation with donations this year.**

Mr Rob Adam	Mr and Mrs Brian Goodall	Mr Ian McFarlane
Dr John Agzarian	Mr and Mrs Trevor Griffin	Ms Emily Mortimer
Ms Heather Allanson	Mr and Mrs Peter Griffiths	Ms Heather Morton
Dr George Ardalich	Mr G J Grundy	Mr Quang Nguyen
Ms Pauline Armatas	Dr Hugh Harley	Mr and Mrs Shawn O’Dea
Mr Craig Banks	Mr G D Harris	Dr Robert Parkyn
Mr Jeff Barker	Mr and Mrs Ted Hayman	Mr and Mrs Richard Perkins
Mrs Pamela Buchdale	Mr and Mrs Einer Herringe	Mr Aristotelis Pizimolos
Mrs Margaret Coles	Mr Lance Hewitt	Mr and Mrs Trevor Pluck
Mr and Mrs Stephen Coombe	Mr Peter Hill	Ms Liz Pluckhahn
Mrs Adrienne Copley	Mr and Mrs Roger Hillier	Mr and Mrs Pullen
Mr and Mrs Wayne Crouch	Mr and Mrs Ian Hodgson	Mr and Mrs Ken Riches
Mr and Mrs Bob Cruse	Dr Trevor Hodgson	Ms Maria Ronald
Mr and Mrs Lionel Dawes	Mr and Mrs Peter Holland	Mr David Seaton
Mr Ian Day	Mr Terry Holland	Mrs Avis Scrymgour
Mr Paul Dixon	Mr Peter Jonas	Mrs Priscilla Shea
Mrs Sue Edwards	Mr and Mrs Rowland Kidd	Dr Peter Sutherland
Mr Vic Farrington	Mr Robert Kidman	Mr and Mrs Bill Spurr
Dr Timothy Fischer	Mr and Mrs Kenneth Kinnane	Mr and Mrs Kevin Tucker
Mr Colin Fisher	Mr Peter Laidler	Mr and Mrs Brett Williams
Mrs Heather Finlay	Dr Jenny Linn	Mr C Winstanley
Dr Darren Foreman	Mrs Annette Loiterton	Mr and Mrs Steven Winter
Mr Brian Franson	Mr V Luks	Mr Barry Worrall
Mr Robert Fraser	Mrs Betty Mack	Mrs Christine Worrall
Mr Graeme French	Mr and Mrs Norman Mason	The Australian Cycling Federation
Mr Anthony Gaynor	Dr David Matison	The Ventnor Hotel
Mr Bob Gell	Dr Clive Matthews	Woodside Hall Inc
Mr Denis Gerschwitz	Mr Mark McDonald	

The Foundation also gratefully acknowledges gifts donated by families and friends to support our ongoing work. Gifts were provided this year in memory of those who have previously been in our care:

- Mr Edward (Ted) Bailey
- Mrs Helen Baird
- Mr Errol Boland
- Mr Geoffrey Cutting
- Mrs Holland
- Mrs Helen Jonas
- Mr Owen Keen
- Mr Peter Loiterton
- Ms Sue McNally
- Mrs Cindy Nguyen
- Mr Van Brakel



# Financial Report

Statement of Financial Position as at 30 June 2014		
(Extract from audited accounts)	2014	2013
	\$,000	\$,000
Current Assets	20,484	16,536
Non Current Assets	81,635	81,996
Total Assets	102,119	98,532
Current Liabilities	14,726	12,931
Non-current Liabilities	609	1,201
Total Liabilities	15,335	14,132
Net Assets	86,784	84,400
Represented by:		
Reserves	49,907	51,506
Retained Surplus	36,877	32,894
Total Accumulated Funds	86,784	84,400

**Auditor**  
BDO Chartered Accountants  
L7, 420 King William Street  
ADELAIDE SA 5000

**Banker**  
Commonwealth Bank of Australia  
96 King William Street  
ADELAIDE SA 5000

**Solicitors**  
Rossi Legal  
L7, 185 Victoria Square  
ADELAIDE SA 5000

DW Fox Tucker  
L14, 100 King William Street  
ADELAIDE SA 5000

# St Andrew’s Hospital Statistics 2013 – 2014

	2013/2014	2012/2013
OBD’s Medical Surgical	50,032	49,660
Separations	27,176	25,827
Average Length of Stay	1.84 days	2.01 days
Theatre Procedures	12,088	11,528
Day Suit Procedures	5,695	5,391
Emergency Department Attendances	3,800	4,016
Emergency Department Admission	1,355	1,383
Emergency Department Average Waiting Time	18 minutes	19 minutes
Workforce Statistics Employees	573	564

[355 Nursing, 218 non-Nursing] [343 Nursing, 221 non-Nursing]





## Organisational Structure 2013 – 2014

### Board of Governors



### Chief Executive Officer Mr Stephen Walker

#### Director of Nursing – Mrs Lorri Bruun

Assistant Director of Nursing – Ms Jacquie Wiley  
Risk & Resource Manager – Ms Di Lane  
Clinical Manager Theatre – Ms Leandra White  
Clinical Educator Theatre – Ms Anne Sherlock  
Clinical Manager Recovery/ Anaesthetics – Ms Sharon Blaney  
Day Patient Suite – Ms Sharon Maslen  
Clinical Manager – 2nd Floor – Ms Liz Knight/Ms Caroline Guest  
Clinical Manager – 3rd Floor – Ms Karen Shannon  
Clinical Manager – 4th Floor – Ms Sarah Schulze  
Clinical Manager – Angiography Suite – Ms Joyce Restell  
Clinical Manager – Cardiac Unit – Ms Lisa Walters  
Clinical Manager – Critical Care Unit  
– Acting Ms Lisa Arnott and Ms Aslin Mundy  
Clinical Manager – Emergency Service – Ms Catherine Turner  
Bookings Manager – Ms Viv Gill  
Staff Development Coordinator – Ms Alison Sarles  
Graduate Coordinator – Ms Kerry Holm  
Quality Coordinator – Ms Robyn Ware  
Case Manager – Ms Elizabeth Jones

#### Director of Business Operations – Ms Sharon Kendall (to October 2013)

Manager – Patient Services – Mrs Meredith Staggs

#### Director of Finance – Mr Garry Crispin

Management Accountant – Mr David Ormsby  
Financial Accountant – Mr Stuart Campbell  
Supply Manager – Mr John Ioannou  
Payroll Supervisor – Ms Sharyn Wood

#### Director of Engineering & Support Services – Mr Peter Cooper

Maintenance Controller – Mr James Crinson  
Manager – Dietary Services – Mr Gary Fountain  
Bio Medical Engineer – Mr Maged Shenouda

#### Director of Information Systems – Mr Greg Laing

#### Director of Emergency Service – Dr Steven Schueler

#### Director of Critical Care Unit – Dr Mary White

#### Director of Medical Services – Dr Chris Farmer

#### St Andrew's Hospital Foundation Director – Ms Heather Allanson

#### Coordinating Chaplain – Rev Peter Morel





# Board of Governors

**Chair**

Mr K G Williams BEc (Hons)  
MAppFin MAICD

**Deputy Chair**

Dr M F Sutherland MBBS FFARACS FANZCA

**Board Members**

Mr R J Armstrong MAMBA FCPA FCIA  
Dr W G Cobain MBBS FRACP  
Ms S M Daw GAICD, FGLF [03]  
Prof R D Fraser AM MBBS MD FRACS  
FAOrthA  
Hon. K T Griffin LL.M  
Ms M Phythian RN  
Mr J L Sweeney MBBS FRACS  
Mr D J Walters MBBS DDU FRACS  
Mr FG Moretti B Eng (Hons)  
Ms S C Furey LLM (Corp & Commercial),  
BEc (Acc) GAICD, GDLP, CTA, CA

**Ex Officio Member**

Rev R Miller, The Moderators Alternate,  
SA Synod  
Uniting Church in Australia



**Standing from left:** Mr R Armstrong, Dr W Cobain, Ms S Kendall, Mr S Walker, Mr G Crispin, Mr D Walters, Mr F Moretti  
**Seated from left:** Mr T Griffin, Mrs L Bruun, Mr K Williams, Dr M Sutherland; Mr J Sweeney  
(Absent, Ms S Daw, Prof R Fraser, Ms M Phythian, Rev R Miller, Ms S Furey)





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